Progress Report

Venue Special

May 2013
We hosted the fourth visit from the Commonwealth Games Federation (CGF) Coordination Commission in April, who declared that the Organising Committee (OC) is making “very positive progress.”

During a three-day visit, the Commission, chaired by CGF Vice President Bruce Robertson of Canada, scrutinised all aspects of the Games and found that Glasgow 2014 is successfully making the transition from planning to delivery. The Commission pointed out that the next six months will be critical and Glasgow 2014 Chief Executive David Grevemberg said “We are confident in the progress we have made. However, there is still a great deal of work to be done and there continues to be no sense of complacency on our part.”

In keeping with the shift towards delivery, this report focuses on our venues. The venues will meet the international standards required to host a Commonwealth Games, but they will also provide world-class facilities to be used by our young people, aspiring and professional athletes and local communities.

Some venues are already operational – the Emirates Arena, including the Sir Chris Hoy Velodrome, has successfully hosted several high-profile international events. Tollcross International Swimming Centre has re-opened to the public and now has an additional warm-up pool and more spectator seating. At Scotstoun Sports Campus, six new permanent squash courts are proving a valuable addition to the facilities. The Cathkin Braes Mountain Bike Trails and Kelvingrove Lawn Bowls Centre are being enjoyed by the public, with further developments scheduled before Games Time.

Elsewhere, work is well under way and targets are being achieved within budgets and timescales. The Glasgow National Hockey Centre and The Hydro are taking shape, with both venues due to open later this year. The Commonwealth Games Athletes’ Village and Hampden Park are also progressing well.

As part of the venue planning process, the OC completed a public consultation early in 2013 on how the city layout will change for Games Time. Eleven drop-in sessions were held and residents living close to Games venues were asked to view and comment on the draft proposals, in advance of planning applications being made later in the year.

In addition to venue developments, the last six months have included a number of significant milestones. We have now passed the ‘500 days to go’ mark and on Commonwealth Day in March the international sector of the Queen’s Baton Relay was announced.

The volunteer recruitment campaign was a major success, with over 50,000 applications received. The Legacy 2014 Volunteer Support Programme will provide support to those who may not otherwise be able to volunteer.

The Cultural Programme Open Fund was launched and legacy projects such as Game on Scotland and Lead 2014 continue to ensure that the Games has a long-lasting impact for young people in Scotland.

Our commercial programme continues to develop with new sponsors coming on board, broadcasting rights being sold and the official online shop being launched. Scottish businesses are winning Glasgow 2014 contracts and the £25m Glasgow Guarantee is working towards providing jobs and training for young people.

The Commonwealth Games Scotland ‘Go Scotland!’ campaign has now launched, coinciding with the Team Scotland selection process.

Looking ahead, Games Partners will continue to engage with communities in Scotland and across the Commonwealth, most notably through the ticketing programme. Work continues apace to ensure that athletes, communities, businesses and organisations in Glasgow and Scotland are Games-ready.

Momentum is building as we move closer to Games Time and there has been a noticeable shift from planning to operations. Tangible changes can be seen at ground level as the fabric of the city adapts in preparation for the Games.
Glasgow 2014

Cathkin Braes Mountain Bike Trails

The Cathkin Braes Mountain Bike Trails are an exciting new addition to Glasgow’s sporting landscape. The venue makes the most of the varied terrain of Cathkin Braes Country Park, owned jointly by Glasgow City Council and South Lanarkshire Council, to provide a challenging international-standard course for riders.

The course’s key features have now been named by young people following a local schools’ competition that attracted more than 800 entries. These features include Brig O’Doom, Broken Biscuits and Clyde Climb.

Main construction is complete and most of the trails are now in use by the public. Meanwhile, Glasgow City Council and contractors are currently refining the trails in consultation with riders. The British Cross Country Championships and a round of the Scottish XC series will both be held at Cathkin Braes in 2013.

Kelvingrove Lawn Bowls Centre

There is a long tradition of bowls at Kelvingrove and the facility has been upgraded to international standards ahead of the Games. Five of the lawns have been refurbished and are now open. The West Pavilion was upgraded in summer 2012 and the Kelvingrove Pavilion extension and refurbishment on the other side of Kelvin Way is now under way, with completion scheduled for late summer 2013.

Glasgow National Hockey Centre

Specially designed to host the Glasgow 2014 Hockey competition, the centre will open in the summer of 2013. Its world-class sporting facilities will act as headquarters for Scottish Hockey and will be used by Glasgow schools and clubs for training and competition.

The steelwork for the centre is now complete, with internal work and fit-out on-going. The centre will consist of two synthetic hockey pitches, as well as changing rooms and spectator seating. There will be a permanent stand to seat 500 spectators and an additional 4,500 temporary seats will be added for the Games.

Construction work at Tallcross International Swimming Centre is complete and the venue opened to the public on 24 May 2013. The refurbished venue now has an additional six-lane, 50 metre warm-up pool and around 2,000 permanent spectator seats; an enhanced fitness suite and health suite and new dance studio; and the provision of the facilities of the former Shettleston Halls.

The developments at Tallcross International Swimming Centre will provide a permanent competition, training and recreational facility for the local community, schools and elite athletes alike.

The multi-faceted Scotstoun Sports Campus will form one of the precincts of the Games, hosting both the Squash and Table Tennis competitions.

Following recent refurbishments, the six new permanent squash courts are now open for business. The courts can be converted for use as four doubles courts. At Games Time Scotstoun Precinct will also feature a glass-walled show court for Squash events, surrounded by 2,500 seats to ensure spectators get a great view of the action.

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Kelvingrove Lawn Bowls Centre

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Kelvingrove Lawn Bowls Centre
Over the last six months, construction of The Hydro has made good progress on the Scottish Exhibition and Conference Centre (SECC) site. Designed by world renowned architects Foster & Partners, the brand new arena has become a recognisable landmark on the Glasgow skyline.

In October 2012, the final bolt was placed in the distinctive domed roof of the 12,000-seat structure at the traditional ‘Topping Out’ ceremony. Visible for miles, the roof is due for completion later this year, whilst The Hydro’s unique façade of translucent ETFE cushions, able to transmit light or project images, will be installed over the summer.

Following the raising of the 300 ton lighting rig – which boasts a loading capacity of 60 tonnes – in March of this year, work on front-of-house and catering concessions is now well under way. The bespoke seating configuration, which has been designed with excellent sightlines for visitors to enjoy events, is visible around the 270 degree amphitheatre bowl. Fixure of the 12,000 seats within the arena commenced earlier in May.

The digital specification of the arena will include a Wi-Fi system capable of supporting 12,000 concurrent users. Visitors will also be greeted by 145 digital screens and ‘totem poles’ – masts positioned around the external landscaping that help with wayfinding and provide information for visitors through a combination of digital and static signage.

SECC are currently in discussion with Scottish Hydro around a range of static and digital signage options for The Hydro. The majority of signage has been agreed in principle with one of the key deliverables being that all signage is considered so that it feels integrated into the building. Embryonic conversations have also taken place regarding some level of more significant external signature branding.

The Hydro
Venue Status Report

Hampden Park
Works on site to make improvements to the North and West Stands of the National Stadium were completed, ahead of the Scottish Cup Final in May. The extension of the North Stand at concourse level will improve accessibility and spectator services and improvements to the West Stand undercroft will provide Games Time and legacy storage.

The National Stadium itself will undergo a transformation for Glasgow 2014 – the playing surface will be raised by 1.9 metres to transform the stadium from a football venue into an international standard track and field athletics facility. The contract for the competition and warm-up tracks has gone out to tender and a series of site visits and interviews have been conducted with the tendering parties as part of the competitive dialogue process. A contractor is due to be appointed in May 2013.

Work undertaken by Queens Park Football Club is progressing well – a new pavilion is being constructed to provide office / changing facilities and other support services. Structural works are complete and the building is wind and watertight. Internal fit-out and finishing works are under way. The works are due to be completed by July 2013.

Emirates Arena, Including the Sir Chris Hoy Velodrome
The £113m Emirates Arena, which includes the Sir Chris Hoy Velodrome, in the East End of Glasgow is one of the most versatile venues of its kind in Europe. With more than 75,000 people passing through the doors already, the venue has quickly become a city landmark.

The Emirates Arena will provide a dramatic setting for the Badminton competition. The action will take place on six courts, with seating for up to 5,000 spectators. Since opening, the venue has successfully hosted several international events including Glasgow World Cup Gymnastics and Netball World Premier Cup Challenge. The facility is the administrative hub for several national sports federations and Glasgow Life’s Sports Development unit, and is a national training centre for athletics, basketball, netball and volleyball. Scotland’s only professional basketball team, the Glasgow Rocks and Scotland’s leading netball side, the Glasgow Wildcats are based at the arena and have been making good use of the facility since it opened.

The Sir Chris Hoy Velodrome has also hosted several high-profile events, including the UCI Track Cycling World Cup in November 2012 and the Scottish National Track Championships and the UCI Under-13 Track Championships in 2013.

Strathclyde Country Park
Strathclyde Country Park, owned by North Lanarkshire Council, will host the Triathlon competition and course planning is under way for the three disciplines. Minor upgrading works to paths and roads will be carried out in spring 2014. Work to improve the water quality of Strathclyde Loch will commence in summer 2013. Blue green algae is a problem in the majority of water spaces in the UK and the bacteriological issues at the loch have been exacerbated by increasing incidences of extremely heavy rainfall over the past few years. Resolution work to be carried out, led by North Lanarkshire Council (which is jointly funding the project with the Scottish Government) with the support of Glasgow 2014, SEPA, Sniffer and Scottish Water, will also inform and benefit major events hosted there in future.
**Glasgow 2014**

Recent Activity

Key Dates

600 days to go coincided with St Andrew’s Day. This milestone was marked with pupils from St Andrew’s Primary School in Cumbernauld who helped us celebrate our countdown by donning the Official Glasgow 2014 Tartan.

500 days to go was marked by special events in several Commonwealth Countries, including Antigua, Canada, Malaysia and Namibia. In Glasgow, pupils at St Stephen’s Primary School joined Clyde, the Official Glasgow 2014 Mascot, for the occasion. Australian Olympic hurdles champion Sally Pearson led celebrations in Sydney and it was a reminder that there are another 70 nations and territories who are also counting down to Glasgow 2014.

Volunteering

The Volunteer Recruitment Programme opened to applications on 14 January and closed on 28 February 2013. In the first 12 hours there were over 10,000 applications. Strong media coverage throughout the period was achieved, backed up by high profile supporters. 50,811 completed applications were received and people from every local authority area in Scotland applied. 38% of applicants are aged 16–25. Volunteer interviews commenced in April and will continue through the year.

Legacy 2014 Volunteer Support Programme

A £350,000 funding programme to help people who wanted to volunteer for the Glasgow 2014 Commonwealth Games was launched by the Big Lottery Fund (BIG) and the Scottish Government in January. The Legacy 2014 Volunteer Support Programme will offer financial assistance to help these people facing practical and financial barriers which might otherwise have stopped them from volunteering.

Accessibility

The OC continues to embed accessibility and inclusion across its business planning processes from venue planning, recruitment and volunteering to ticketing, transport and security and key achievements continue to be made in these areas. Wherever possible, permanent accessibility solutions are being sought which will leave a long-lasting legacy.

The International Paralympic Committee formally visited the OC for the first time in April to review para-sport planning as well as wider accessibility and inclusion developments. Xavier Gonzalez, Chief Executive Officer of the International Paralympic Committee gave very positive feedback on venues, transport and accessibility.

Official Online Shop

An exclusive range of Glasgow 2014 Commonwealth Games merchandise went on sale following the launch of the Official Glasgow 2014 Online Shop – shop.glasgow2014.com

Queen’s Baton Relay

On 11 March the detailed international route of the Queen’s Baton Relay was announced. The Queen’s Baton Relay will be launched by Her Majesty the Queen on 9 October 2013 at Buckingham Palace. The relay will travel to all 71 nations and territories of the Commonwealth promoting Glasgow, Scotland and the Games to a third of the world’s population. The relay will cover 190,000km over 288 days. Forty days will be spent travelling around Scotland on the last leg of the relay. The Baton is currently being designed by a local design company and will be revealed in mid-2013.

Cultural Fund

The £4 million Glasgow 2014 Cultural Programme Open Fund was launched in partnership with Glasgow Life and Creative Scotland on 5 December 2012. The fund, which offers grants of between £20,000 and £300,000 to individual artists, community-led groups and arts organisations, will help to develop a vibrant and exciting series of events, celebrating the Games across Glasgow and Scotland. The application deadline for the Open Fund was 22 February 2013 and the fund has been very heavily subscribed.

Sustainability

Glasgow 2014 was represented at the Sustainable Events Summit at the Crystal in London’s Royal Victoria Dock. Environment and Sustainability Manager, Gareth Talbot, covered topics like the recent shipping and reuse of furniture, fittings and equipment from London 2012, our aim to run the Games on the principles of ‘Zero Waste’ and the Games Food Charter.

Sport Your Trainers

On Commonwealth Day this year (11 March) the Sport Your Trainers campaign saw pupils at 379 schools from all 32 local authority areas wear their trainers in support of Glasgow 2014. These schools actively chose to participate, holding sports events and learning about the Commonwealth.

First Official Charity Partner

UNICEF, the Commonwealth Games Federation and the Glasgow 2014 Commonwealth Games announced a unique collaboration in late April that seeks to touch the lives of children in Scotland and in Commonwealth countries across the world. This partnership brings together UNICEF, the world’s leading organisation for children, with the biggest sporting and cultural event ever to take place in Scotland, with the aim of inspiring and enabling children to be the best they can be.

**Lead 2014**

This year’s Lead 2014 programme – a partnership project with Sportscotland and the Youth Sport Trust – has seen around 1,000 pupils take part in conferences at six universities, developing their leadership and volunteering skills. The pupils are using their new skills and knowledge in their own communities to organise sports festivals for their local primary and secondary schools.

**TAJ TV Announcement**

The Organising Committee has sold Indian subcontinent Broadcast Rights to the Dubai-based broadcaster TAJ Television Ltd, which has distribution across television channels in the Indian subcontinent.

**Commercial Programme**

**Emirates**

Emirates, one of the world’s fastest growing airlines and most prestigious brands, was unveiled as an Official Partner of the Glasgow 2014 Commonwealth Games and the Official Airline of the Queen’s Baton Relay (for non-UK legs of the relay). The partnership strengthens Emirates’ commitment to Glasgow and Scotland where, over the past eight years, it has played a key role in supporting international connections.

**A.G. Barr**

Renowned Scottish soft drink manufacturer A.G. Barr plc was revealed as an Official Supporter of the Glasgow 2014 Commonwealth Games. The company, whose links with Glasgow date back more than 100 years, will be supporting the Games through a wide range of its portfolio of brands, including Strathmore Water. The first in a line of three commemorative IRN-BRU cans has been launched.

**NVT Group**

Scottish IT services company NVT Group was named as our official Technology Services Integrator. Headquartered in Balloch, NVT Group will be responsible for the planning, design, implementation, testing and operation of the technology infrastructure needed to underpin many key elements of a successful Commonwealth Games.

**Trespass**

Renowned outdoor clothing manufacturer Trespass was announced as the Official Casual Uniform Provider to the Glasgow 2014 Commonwealth Games workforce. This will include the design, manufacture and supply of outfits to be worn by Glasgow 2014’s army of up to 15,000 volunteers as well as members of the Games workforce.
Scottish Government Legacy

Legacy 2014 means different things to different people but there’s something in it for everyone. Our early planning has guaranteed that we’ve got the programmes in place, and people throughout Scotland are benefitting already. And they continue to do so.

In April we announced the first successful applicants of our £10 million Legacy 2014 Active Places Fund. Communities across Scotland are getting help on a range of projects from creating adventure playgrounds to building mountain biking paths, picnic sites and petanque areas.

Our young people continue to be a focus with Game On Scotland, the Glasgow 2014 education programme, which kicked off at the beginning of May. Numbers are looking healthy, with around 2,000 registrations from educational practitioners.

Scotland’s Best, our volunteering employability programme, launched in May. This will link over 1,000 young people to volunteering and training opportunities connected to cultural and sporting events that are happening across Scotland.

June sees the start of a series of regional business events across the country to ensure that the Organising Committee’s £350m procurement programme is fully promoted to Scottish businesses.

We're also helping businesses benefit from the Games, and Glasgow-based companies have won 30% of all Commonwealth Games-related contracts and sub-contracts awarded through the Glasgow Business Portal. Scottish-based companies have 363 of the total 485 contracts awarded through the Glasgow Business Portal, ensuring Scotland is ready to take its place on the world stage.

There are also around 50 community projects in place and potential and past Team Scotland athletes continue to play a key role in this process inputting via the Athletes’ Advisory Committee and communications staff being made by the end of 2013.

The £25m Glasgow Guarantee, which brings together the Commonwealth Apprenticeship Initiative, the Commonwealth Graduate Fund and the Commonwealth Jobs Fund, is aimed at ensuring every Glaswegian between the age of 16 and 24 has access to a job or training. This includes the 2,500 young Glaswegians who have found places on the council’s unique apprenticeship initiative.

We continue to work closely with the OC to ensure that when the Queen’s Baton Relay visits local authorities in 2014 there are strong connections to Team Scotland, with associated events focusing on recognising sport in the community. This will complement the ‘Support a Second Team’ programme.

Glasgow City Council Legacy

Legacy is at the heart of the XX Commonwealth Games and Glasgow City Council is already delivering on this through six themes, where the ambition is to leave the city: more prosperous; more active; with an enhanced international image and outlook; greener; more accessible; and more inclusive.

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Reviews took place in March/April 2013 and will be repeated at six monthly intervals; supplemented by joint meetings between the OC, CGS and SGBs with regard to planning and Games time delivery.

Post-London 2012 reviews with sports and athletes have been completed, informing development of our policies and procedures over the next 15 months.

Glasgow 2014

### Commonwealth Games Scotland

Commonwealth Games Scotland (CGS) has continued to input in all key areas of Games planning, in particular the development of the Sport Programme through the Sport Advisory Group, the Athletes’ Village operational planning at Dalmarnock and the two satellite villages in Dundee and Edinburgh.

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The expected cost of delivering the Games is £472.6m (excluding Security costs) and is funded from three main sources:

- Scottish Government
- Glasgow City Council
- Commercial income to be generated by the OC

Commercial income includes broadcasting income, ticket sales, sponsorship income and sales of merchandise.

The public cost of delivering the Games is £371.7m, with £100.9m being funded from commercial income and recoverable income.

Key Areas of Spend

The OC is forecasting to spend £122m in 2013/14. Key activities in this period include:

- Human resources (£34.5m). This consists of workforce and recruitment costs and reflects the forecast increase in staff numbers as many Functional Areas of the OC carry out detailed procurement programmes and become operational. Staff numbers are projected to increase from 369 at the end of March 2013 to a forecast 772 at the end of March 2014.
- Venue Development (£18.1m). This includes expenditure on Hampden Park, Tollcross International Swimming Centre and Glasgow National Hockey Centre. The latter two projects are led by Glasgow City Council.
- Technology (£16.7m). This includes expenditure on timing and results systems, telecommunications infrastructure, IT hardware and games management systems.
- Overlay (£12.6m). This includes expenditure on the International Broadcast Centre and the setting up of the major overlay contracts.

The budget includes a contingency which is held in case of any unforeseen calls upon the Games budget.

Expenditure to Date

Between 2007 and 31 March 2013 the OC has spent £110m in planning and preparing for the Games. This expenditure has been in line with the budget approved each year by the OC Board and the Glasgow 2014 Strategic Group and leaves the OC on track to deliver the Games on budget.